## ABOUT THE AUTHORS

John D. Ciorciari is an assistant professor at the Gerald R. Ford School of Public Policy at the University of Michigan. He was a 2008–9 National Fellow at the Hoover Institution, where he coordinated the Global Markets Working Group. He previously served as a policy official in the U.S. Treasury Department and attorney at Davis Polk & Wardwell. He holds a J.D. from Harvard Law School and D.Phil. from the University of Oxford.

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George P. Shultz is the Thomas W. and Susan B. Ford Distinguished Fellow at the Hoover Institution. Among many other senior government and private sector roles, he served as Secretary of Labor in 1969 and 1970 as Director of the Office of Management and Budget from 1970 to 1972, and as Secretary of the Treasury from 1972 to 1974. He was sworn in on July 16, 1982, as the sixtieth U.S. Secretary of State and served until January 20, 1989. In January 1989, he rejoined Stanford University as the Jack Steele Parker Professor of International Economics at the Graduate School of Business and as a distinguished fellow at the Hoover Institution.

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