List

1. A series of connected items or names written or printed together in a meaningful grouping or sequence so as to constitute a record: a book of lists
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   John Raisian
   Tad and Dianne Taube Director

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The defining principles of individual, economic, and political freedom; private enterprise; and limited, representative government were fundamental to the vision of founder Herbert Hoover, a member of the first class to graduate Stanford University and a citizen whose humanitarian efforts have no peer in American history. By advancing these principles through the collection of knowledge and generation of ideas, Mr. Hoover steadfastly described the mission of the Hoover Institution he founded as contributing to the pursuits of securing and safeguarding peace, improving the human condition, and limiting government intrusion into the lives of individuals. The Institution continues to affirm this mission today.

"... We are committed to creating an environment in which our scholars... can bring an intellectual perspective to the national policy debate.”
Steeped in academic tradition, we are committed to creating an environment in which our scholars — experienced in the arenas of policy and government as well as in the academy — can bring an intellectual perspective to the national policy debate. This inaugural *Book of Lists* is designed to showcase the myriad ways that Hoover research affects the development of public policy.

**Hoover’s strength** lies in recruiting scholars of exceptional ability, typically within the traditional disciplines of economics, history, law, and political science — some because they are esteemed generalists, capable of addressing broad policy applications; and others for their expertise in specific areas of policy inquiry. A research-based approach to scholarship is the common denominator among this highly distinguished community of fellows actively advancing public policy interests to promote free markets, limited government, and individual freedom.

In recent years, the Institution has developed an innovative research methodology that synthesizes current thinking, offers new perspectives, and conveys the re-
sults to a broad constituency. The task forces and working groups Hoover conceived and convened in recent years have foreshadowed the most pressing issues our nation now faces: the rise of radical Islamism; the delicate balance between national security and privacy rights; economic concerns from the federal budget to the national debt; education and health care reform, to name a few.

A culture of collaboration strengthens our work, elevating it in the cacophony of policy ideas blaring inside the beltway. Convening some of the world’s foremost authorities to grapple with the most pressing issues of the day has netted a marked advantage over the last quarter century: our fellows’ mix of experience and perspectives contribute substantively to the quality of our scholarly discourse. Among our ranks are winners of the Nobel Prize, the National Medal of Science, the Presidential Medal of Freedom, the National Humanities Medal, and the Bradley Prize. Hoover scholars are distinguished members of a number of honor societies, including the
American Academy of Arts and Sciences, the American Philosophical Society, the Econometric Society, the National Academy of Education, and National Academy of Sciences. Many have served our nation as cabinet secretaries, on the president’s council of economic advisers, and as national security advisers, for example.

**Dating back to the mid-1990s,** Hoover’s institutional objective has been to generate a balanced portfolio of program initiatives, communicate broadly about its impact, and engage the policy-making community. Through research and analysis, the Hoover Institution has provided an intellectual foundation for contemporary policy debate, prompting and encouraging some policies while questioning and challenging others. In all, Hoover fellows figured prominently in the nation’s policy discourse, communicating to broad audiences through traditional writings, broadcast and print media, and the social media of the twenty-first century. They numbered nearly 2,500 appearances on television, radio, and the nation’s op-ed pages.

"Through research and analysis, the Hoover Institution has provided an intellectual foundation for contemporary policy debate, prompting and encouraging some policies while questioning and challenging others."
The Hoover Institution advances the principles of democracy that we hold so dear. Free markets; limited, representative government; and individual liberty are the cornerstones that have made our nation great since its founding. Our goal is to contribute to public policy enactment that will protect these time-honored liberties for generations in perpetuity.

—

“Free markets; limited, representative government; and individual liberty are the cornerstones that have made our nation great.”

—

John Raisian
Tad and Dianne Taube Director
Hoover Institution
Book  

I. A compilation of written words which, taken together, yield knowledge or understanding: *the great book of nature*
ECONOMIC ISSUES

* Charles Blahous, Pension Wise: Confronting Employer Pension Underfunding—and Sparing Taxpayers the Next Bailout, November 2010

* Clint Bolick, Death Grip: Loosening the Law’s Stranglehold over Economic Liberty, March 2011


Niall Ferguson, High Financier: The Lives and Time of Siegmund Warburg, June 2011


Peter Schweizer, Architects of Ruin: How Big Government Liberals Wrecked the Global Economy—and How They Will Do It Again if No One Stops Them, November 2010


* Walter E. Williams, Up from the Projects: An Autobiography, December 2010

* Walter E. Williams, Race and Economics: How Much Can Be Blamed on Discrimination? April 2011

EDUCATION

Terry Moe, Special Interest: Teachers Unions and America’s Public Schools, March 2011

Herbert J. Walberg, Improving Student Learning: Action Principles for Families, Classrooms, Schools, Districts, and States, November 2010


ENERGY POLICY

* Jeremy Carl and James Goodby, editors, Conversations about Energy: How the Experts See America’s Energy Choices, November 2010


* Corey Hinderstein, editor, Cultivating Confidence: Verification, Monitoring, and Enforcement for a World Free of Nuclear Weapons, September 2010
HEALTH CARE AND ENTITLEMENT REFORM

* Scott W. Atlas, MD, editor, Reforming America’s Health Care System: The Flawed Vision of ObamaCare, October 2010

* Scott W. Atlas, MD, In Excellent Health: Setting the Record Straight on America’s Health Care, January 2012

* Charles Blahous, Social Security: The Unfinished Work, November 2010

HISTORY

Niall Ferguson, Civilization: The West and the Rest, March 2011

A. Ross Johnson, Radio Free Europe and Radio Liberty: The CIA Years and Beyond (Cold War International History Project), December 2010

* Morton Keller, The Unbearable Heaviness of Governing: The Obama Administration in Historical Perspective, November 2010

* Morton Keller, My Times and Life: A Historian’s Progress through a Contentious Age, December 2010


Condoleezza Rice, No Higher Honor: A Memoir of My Years in Washington, November 2011

Peter Schweizer, Throw Them All Out, November 2011

Bruce S. Thornton, The Wages of Appeasement: Ancient Athens, Munich, and Obama’s America, March 2011

NATIONAL SECURITY

* Amy Zegart, Eyes on Spies: Congress and the United States Intelligence Community, September 2011

VIRTUES OF A FREE SOCIETY

* Mark Blitz, Conserving Liberty, June 2011

James Ceaser, Designing a Polity: America’s Constitution in Theory and Practice, December 2010

* William Damon, Failing Liberty 101: How We Are Leaving Young Americans Unprepared for Citizenship in a Free Society, April 2011
OTHER

Victor Davis Hanson, *The End of Sparta: A Novel*, October 2011

Hsiao-ting Lin, *Modern China’s Ethnic Frontiers: A Journey to the West* (Routledge Studies in the Modern History of Asia), September 2010

* Published by Hoover Press

Senior fellow Victor Davis Hanson inscribes his book for Hoover donors in New York, December 2011.
Policy

1. A high-level, overall, research-based plan selected from among alternatives and in light of given conditions to guide and determine present and future decisions, especially of a government body
POLICY ISSUES
Arab Spring

The media looked to Hoover fellows to actively engage in international policy discussions related to the 2011 Arab uprising, posting some 425 op-eds, and radio and television talk show appearances from FY2011 through December 31, 2011.

PRINT
Atlantic Monthly
Boston Globe
Christian Science Monitor
Creators Syndicate
Daily Beast
The Economist
Foreign Affairs
Foreign Policy
The Guardian (UK)
Huffington Post
London Evening Standard
National Interest
National Review
New Republic
New York Times
Newsweek
Orange County Register
Pajamas Media
Politico
San Francisco Chronicle
San Francisco Examiner
Tribune Media Services
Wall Street Journal
Washington Post
Washington Times
Weekly Standard
LEFT: Uprisings began in January 2011, engulfing most of the Muslim world. RIGHT: Senior fellow Fouad Ajami chairs Hoover’s Herbert and Jane Dwight Working Group on Islamism and the International Order.

**RADIO**

- ABC Radio’s Monica Crowley Show
- BBC’s World News America
- BBC’s World News Tonight
- John Batchelor Show, syndicated
- Bill Bennett’s Morning in America, syndicated
- Lou Dobbs Show, syndicated
- KFNX’s Howard Gluss Show, Phoenix
- KGO Radio, San Francisco
- KLIF’s Janine Turner Show, Dallas
- KOGO’s Top Story with Chris Reed, San Diego
- KPPC, Los Angeles
- KQED’s Forum with Michael Krasny, San Francisco
- Gordon Liddy Show, syndicated
- Midmornings with Ken Miller, Minnesota Public Radio
- MSNBC’s Contessa Brewer
- NPR’s Morning Edition
- NPR’s Talk of the Nation
- Secure Freedom Radio, podcast
- SIRIUS’s The Morning Briefing
- WIBC’s Garrison Show, Indianapolis
- WLS’s Bruce Wolf and Dan Proft, Milwaukee
- WNYC’s Leonard Lopate Show, New York
- WSJ Radio’s Daily Wrap

**TELEVISION**

- ABC-7 News, San Francisco
- Al Hurra’s World News Update
- Al Jazeera
- BBC’s World News America
- Bloomberg Television
- Book TV
- Charlie Rose Show, syndicated
- CNN’s American Morning
- CNN’s Anderson Cooper 360
- CNN’s In the Arena
- CNN’s John King, USA
- CNN’s Parker/Spitzer
- CNN’s Situation Room with Wolf Blitzer
- Fox News’s Sean Hannity
- Fox News’s Fox and Friends
- Fox News’s The Mike Huckabee Show
- Fox News’s Glenn Beck
- MSNBC’s Contessa Brewer
- Pajamas Media TV
Economic Issues

The economy dominated national news coverage in FY2011, with a continuing slide in global markets, a steady, high rate of unemployment, uncertainty in tax policy, and gridlock in Washington. Hoover fellows were sought for their expertise in defining the problem and prescribing solutions, with more than 550 media appearances in print, radio and television. In discussions regarding the national debt, deficit, and budget, Hoover’s policy recommendations appeared in the nation’s leading media outlets.

PRINT
Atlanta Journal Constitution
Bloomberg
Chicago Tribune
Christian Science Monitor
CNN.com
Creators Syndicate
Daily Beast
Daily Caller (DC)
Dallas Morning News
Detroit News
The Economist
Education Week
Financial Times
Forbes
Foreign Affairs
Foreign Policy
Fortune
The Guardian (UK)
Investor’s Business Daily
Japan Times
Kansas City Star
Los Angeles Times
National Affairs
National Review
New Republic
New York Post
New York Times
Newsweek
Orange County Register
Philadelphia Inquirer
Project Syndicate

San Diego Union-Tribune
San Francisco Chronicle
Tribune Media Services
US Naval War College Review
USA Today
Wall Street Journal
Washington Examiner
Washington Times
Weekly Standard
World Net Daily

RADIO
American Public Radio’s
Marketplace with Kai Ryssdal,
syndicated
LEFT: Turmoil in the global financial markets prevailed throughout the year.
RIGHT: Senior fellow John Taylor spoke out on radio, on television, and before the US Congress.
Education

Hoover’s flagship Koret Task Force on K–12 Education has been a strong, steady advocate for choice, accountability, and transparency in the education marketplace. With outreach placements numbering more than 125, Hoover scholars are active idea generators who are helping to create the conditions fostering outstanding academic performance.
**RADIO**
Neal Asbury Show, syndicated
BBC
John Batchelor Show, syndicated
Bill Bennett’s Morning in America, syndicated
KFNX, Phoenix
KGO’s Ronn Owens, San Francisco
KOGO’s Top Story with Chris Reed, San Diego
KPPC’s Patt Morrison Show, Los Angeles
KQED, San Francisco
NBC’s Class Action, San Francisco
NPR’s Planet Money
NPR’s Diane Rhem Show
The RAYMN8R, syndicated
WDTW’s My Great Kid, Detroit
WGN’s Michael McConnell Show, Chicago
WJR’s The Frank Beckmann Show, Detroit
WPHT’s Dom Giordano Show, Philadelphia
WPR’s Kathleen Dunn, Milwaukee
WSPD’s Brian Wilson Show, Toledo

**TELEVISION**
ABC World News America
BBC World Service
Bloomberg TV’s Game Changers: Koch Brothers
C-SPAN
Fox Business
Fox News’s Fox and Friends
Fox News’s Happening Now with John Scott and Jenna Lee
Fox News’s The Willis Report
KNTV News
NBC Nightly News

LEFT: Education issues are critical to American exceptionalism. RIGHT: Senior fellow Caroline Hoxby advocates for school choice, accountability, and transparency.
The anticipation and aftermath of the 2010 midterm elections provided extensive grist for Hoover fellows interested in politics, elections, and the policies surrounding both. In the past year, Hoover fellows appeared more than 175 times in print, on radio, and on television regarding the unprecedented political shifts in the United States electorate.
LEFT: Elections and politics captivated the nation’s attention in the midterm season. RIGHT: Deputy Director David Brady, an expert on politics and polling, helped interpret the action.
Health care and entitlement reform presented critical policy clashes in the past year, with Hoover fellows actively consulted in the generation of ideas that would lead to real reform. Nearly one hundred op-eds and radio appearances by our fellows disseminated policy solutions focused on choice and fiscal responsibility. In addition to offering congressional testimony, fellows appeared in prominent media.

**PRINT**
- Bloomberg News
- Commentary
- Creators Syndicate
- e21
- Forbes
- Health Reform Report
- Los Angeles Times
- National Review
- Ricochet
- Reuters
- Townhall
- Wall Street Journal
- Washington Post
- Washington Times
Senior fellow Scott Atlas is a leading voice in the national health care reform debate.
National Security

National security continued to be a major policy issue in 2011, with Hoover’s Task Force on National Security and Law making a major contribution to the policy talks held in Washington and around the world. The tenth anniversary of the 9/11 tragedy heightened awareness and interest in ensuring our nation’s fortitude in the face of her foes, and the media enlisted Hoover fellows as active policy experts. With some 180 op-eds, radio, and television appearances through the end of 2011, Hoover fellows made the case for peace through strength, and the nation listened.

PRINT
CNN.com
Creators Syndicate
Daily Beast
Forbes
Foreign Affairs
Foreign Policy
Harvard National Security Journal
National Journal
National Review
New Republic
New York Times
Opinionator
Orange County Register
Politico
Ricochet
Slate
Time Magazine
Tribune Media Services
Wall Street Journal
Washington Post
On the tenth anniversary of the 9/11 tragedy, national security was in the hearts and minds of Americans. Senior fellow Peter Berkowitz, cochair of the Koret-Taube Task Force on National Security and Law, shared the podium with Francis Fukuyama of Stanford’s Freeman Spogli Institute for International Studies at a University of Chicago conference.

LEFT: On the tenth anniversary of the 9/11 tragedy, national security was in the hearts and minds of Americans. RIGHT: Senior fellow Peter Berkowitz, cochair of the Koret-Taube Task Force on National Security and Law, shared the podium with Francis Fukuyama of Stanford’s Freeman Spogli Institute for International Studies at a University of Chicago conference.
Honor  

1. A showing of merited respect; a person of superior standing, often an academic distinction
HONORS AND AWARDS
Honors and Awards
(thru December 31, 2011)

Nobel Prize in Economic Sciences
Gary S. Becker (1992)
Douglas C. North (1993)
Thomas Sargent (2011)
A. Michael Spence (2001)

Bradley Prize for Intellectual Achievement
Fouad Ajami (2006)
Gary S. Becker (2008)
Clint Bolick (2006)
Richard Epstein (2011)
Robert George (2005)
Victor Davis Hanson (2008)
Harvey Mansfield (2011)
Allan H. Meltzer (2011)
Thomas Sowell (2004)
Shelby Steele (2006)
John B. Taylor (2010)

National Medal of Science
Gary S. Becker (2000)

Presidential Medal of Freedom
Gary Becker (2007)
Robert Conquest (2005)
William J. Perry (1997)
George P. Shultz (1989)
Margaret Thatcher (1991)

John Bates Clark Medal of the American Economic Association
Gary S. Becker (1967)
A. Michael Spence (1981)

Jefferson Lecturer in the Humanities
Robert Conquest (1993)
Harvey Mansfield (2007)

Eric Breindel Award for Excellence in Opinion Journalism
Fouad Ajami (2011)
Victor Davis Hanson (2002)

National Humanities Medal
Fouad Ajami (2006)
Victor Davis Hanson (2007)
Hoover Institution (2006)
Harvey Mansfield (2004)
Thomas Sowell (2002)
Shelby Steele (2004)

Thomas B. Fordham Prize for Excellence in Education
Paul T. Hill (2007)
Caroline M. Hoxby (2006)
Terry Moe (2005)
Paul Peterson (2003)

MacArthur Fellowship
Fouad Ajami (1982-1987)

Benjamin Franklin Award of the Foreign Policy Research Institute
Fouad Ajami (2011)
Koret Prize
Koret Task Force on K-12 Education (2002)
George P. Shultz (1996)

George Washington Honor Medal from Freedoms Foundation
Annelise G. Anderson (1989)
Dennis L. Bark (1989)

Heinz Award for Public Policy
Sidney Drell (2005)
James E. Goodby (1995)

Institute for the Study of Labor Prize in Labor Economics
Edward P. Lazear (2004)

US Secretary of State's Distinguished Service Medal
Charles Hill (1989)
Abraham Sofaer (1988)

Companion of Saint Michael and Saint George (United Kingdom)
Robert Conquest (1996)

US Department of Defense Distinguished Service Medal
Sidney Drell (2001)
Gary Roughhead (2003)
Henry Rowen (1991)

Knight's Cross, First Class, of the National Order of Merit
(Federal Republic of Germany)
Dennis Bark (1997)

Eisenhower Medal for Leadership and Service
George P. Shultz (2001)

Knight's Cross of the National Legion of Honor (Republic of France)
Dennis Bark (2002)

Enrico Fermi Award of the US Department of Energy
Sidney Drell (2000)

Officer's Cross of the National Order of Merit (Federal Republic of Germany)
Norman Naimark (1993)

Seoul Peace Prize (South Korea)
George P. Shultz (1992)
Service by Hoover Fellows

Richard V. Allen, Senior Fellow
Member, US Defense Policy Board Advisory Committee, 2002–07
Member, House Republican Policy Committee Congressional Policy Advisory Board, 1998–2001
Assistant to the President for National Security Affairs, 1981–82
Deputy Assistant to the President for International Economic Affairs
and Deputy Director, Council on International Economic Affairs, 1971–72
Member, President’s Commission on International Economic Policy, 1970–71
Deputy National Security Adviser to the President, 1968–69

Annelise G. Anderson, Research Fellow
Member, House Republican Policy Committee Congressional Policy Advisory Board, 1998–2001
Economic Policy Adviser, Dole Presidential Campaign, 1996
Member, President’s Commission on Privatization, 1987–88
Member, National Science Board, 1984–90
Associate Director for Economics and Government, Office of Management and Budget, 1981–83

Martin Anderson, Keith and Jan Hurlbut Senior Fellow
Member, National Defense Education Committee on Military Compensation, 2005–07
Member, US Defense Policy Board Advisory Committee, 2002–07
Member, National Commission on the Cost of Higher Education, 1997–98
Member, President’s General Advisory Committee on Arms Control, 1987–93
Member, President’s Economic Policy Advisory Board, 1982–89
Domestic and Economic Policy Adviser to President Ronald Reagan, 1981–82
Special Assistant to President Richard Nixon, 1969–71

Terry L. Anderson, John and Jean DeNault Senior Fellow
Adviser, environmental policy, George W. Bush Presidential Campaign, 1999–2000

Dennis L. Bark, Senior Fellow
Member, Board of Directors, US Institute of Peace, 1985–2007
Member, President’s Commission on White House Fellowships, 1981–86
Chairman, US Coast Guard Advisory Committee, 1981–84

Gary S. Becker, Rose-Marie and Jack R. Anderson Senior Fellow
Member, US Defense Policy Board Advisory Committee, 2002–07
Member, House Republican Policy Committee Congressional Advisory Board, 1998–2001
Economic Policy Adviser, Dole Presidential Campaign, 1996
Charles P. Blahous III, Research Fellow
Public Trustee, US Social Security and Medicare Programs, 2010–
Deputy Director, National Economic Council, 2007–09
Special Assistant to the President for Economic Policy, 2001–07

Michael J. Boskin, Senior Fellow
Member, Advisory Board, Department of Commerce National Income Accounts, 2000–06
Member, House Republican Policy Committee Congressional Policy Advisory Board, 1998–2001
Chairman, US Senate Advisory Commission to Study the Consumer Price Index, 1995–97
Member, Advisory Panel, Congressional Joint Committee on Taxation, 1995–97
Adviser, Federal Reserve Board, 1994– (episodic)
Member, Congressional Budget Office Panel of Economic Advisers, 1993–2009
Chairman, President's Council of Economic Advisers, 1989–93
Economic Policy Adviser
Reagan Presidential Campaign, 1980
Bob Dole Presidential Campaign, 1996
John McCain Presidential Campaign, 2008

John F. Cogan, Leonard and Shirley Ely Senior Fellow
Member, Bipartisan Commission on Social Security Reform, 2001–02
Member, House Republican Policy Committee Congressional Policy Advisory Board, 1998–2001
Member, Academic Advisory Board, National Institute for Health Care Management, 1996–2007
Member, Social Security “Notch” Commission, 1993–95
Member, US Bipartisan Commission on Comprehensive Health Care, 1988–90
Deputy Director, US Office of Management and Budget, 1988–89
Associate Director, US Office of Management and Budget, 1983–85
Assistant Secretary, US Department of Labor, 1981–83

Gerald A. Dorfman, Senior Fellow
Special Assistant, Office of Information, Agency for International Development, Department of State, 1966–69

Sidney D. Drell, Senior Fellow
Member, Non-Proliferation Advisory Panel, US Government, 1994–96
Member, President’s Foreign Intelligence Advisory Board, 1993–2001
Chairman, Technology Review Panel, US Senate Select Committee on Intelligence, 1990–93
Chairman, House Armed Services Panel on Nuclear Weapons Safety, 1990–91
Selected Federal Government Service by Hoover Fellows

(continued)

Williamson Moore Evers, Research Fellow
- US Assistant Secretary for Education, 2007–09
- Senior Adviser, Iraqi Ministry of Education, 2004
- Member, White House Commission on Presidential Scholars, 2001–07
- Member, National Education Research Policy and Priorities Board, 2001–03
- Member, Education Advisory Committee to the Bush-Cheney Transition, 2000–01

Chester E. Finn Jr., Senior Fellow
- Assistant Secretary for Research and Improvement and Counselor to the Secretary, US Department of Education, 1985–88

Robert P. George, Senior Fellow
- Member, President’s Council on Bioethics, 2002–09
- Member, US Commission on Civil Rights, 1993–98

James E. Goody, Research Fellow
- Principal Negotiator and Special Representative of the President for Nuclear Security and Dismantlement, 1995–96
- Vice Chairman, US Delegation to the START Talks, 1982–83
- Ambassador to Finland, 1980–81

Robert E. Hall, Robert and Carole McNeil Senior Fellow
- Member, Panel of Economic Advisers, Congressional Budget Office, 1992–

Eric A. Hanushek, Paul and Jean Hanna Senior Fellow in Education
- Chairman, Board of Directors, National Board for Education Sciences, 2008–
- Member, Technical Panel on Trends and Issues in Retirement Savings, Advisory Council on Social Security, 1994–95
- Chairman, Technical Advisory Panel, Congressional Budget Office, 1985–87
- Deputy Director, Congressional Budget Office, 1983–85
David R. Henderson, Research Fellow
  Senior Economist, Council of Economic Advisers, 1982–84
  Special Assistant to the Assistant US Secretary of Labor for Policy, Evaluation, and Research, 1981–82

Thomas H. Henriksen, Senior Fellow
  Member, President’s Commission on White House Fellowships, 1987–93
  Member, US Army Science Board, 1984–90

Keith Hennessey, Research Fellow
  Assistant to the President for Economic Policy and Director of the US National Economic Council, 2007–09
  Deputy Assistant to the President for Economic Policy and Director of the US National Economic Council, 2002–07

Charles Hill, Research Fellow
  Executive Aide to former US Secretary of State George Shultz, 1985–89
  Chief of Staff, Department of State, 1983–85
  Deputy Assistant Secretary for the Middle East, 1982

Paul T. Hill, Distinguished Visiting Fellow
  Director, Compensatory Education Study, National Institute of Education, 1970–77

Caroline Hoxby, Senior Fellow
  Member, National Board for Education Sciences, 2004–08

Stephen Krasner, Senior Fellow
  Director of Policy Planning, US Department of State, 2005–07

Edward P. Lazear, Morris Arnold and Nona Jean Cox Senior Fellow
  Chairman, President’s Council of Economic Advisers, 2006–09
  Member, President’s Tax Reform Panel, 2005–06

Tod Lindberg, Research Fellow
  Member, US National Commission for UNESCO, 2007–08
Selected Federal Government Service by Hoover Fellows
(continued)

Michael W. McConnell, Senior Fellow
Circuit Judge, US Court of Appeals for the Tenth Circuit, 2002–2009
Member, President’s Intelligence Oversight Board, 1988–90
Assistant to the Solicitor General, US Department of Justice, 1983–85
Assistant General Counsel, US Office of Management and Budget, 1981–83

Michael A. McFaul, Peter and Helen Bing Senior Fellow (on leave)
US Ambassador to Russia, 2011–
Special Assistant to the President for National Security Affairs and Senior Director
for Russian and Eurasian Affairs, National Security Council, 2009–11

Charles E. McClure Jr., Senior Fellow
Deputy Assistant Secretary of the US Treasury for Tax Analysis, 1983–85

Edwin Meese III, Distinguished Visiting Fellow
Member, House Republican Policy Committee Congressional Policy Advisory Board,
1998–2001
US Attorney General, 1985–88
Member of the President's Cabinet, 1981–88
Member, National Security Council, 1981–88
Counselor to the President, 1981–85

Allan H. Meltzer, Distinguished Visiting Fellow
Acting Member, President’s Council of Economic Advisers, 1988–89

Alice L. Miller, Research Fellow
Senior Analyst for Chinese Foreign Policy and Domestic Politics, Central Intelligence
Agency, 1974–90

Henry I. Miller, Research Fellow
Director, Office of Biotechnology, Food and Drug Administration, 1989–93

James C. Miller III, Senior Fellow
Member, House Republican Policy Committee Congressional Policy Advisory Board,
1998–2001
Director, US Office of Management and Budget, 1985–88
Executive Director, Presidential Task Force on Regulatory Relief, 1981
Thomas Gale Moore, Senior Fellow
  Member, President’s Council of Economic Advisers, 1985–89
  Member, President’s National Critical Materials Council, 1985–89
  Senior Staff Economist, Council of Economic Advisers, 1968–70

James H. Noyes, Research Fellow
  Deputy Assistant Secretary of Defense for Near Eastern, African,
  and South Asian Affairs, 1970–76

Charles G. Palm, Deputy Director, Emeritus
  Member, National Historical Publications and Records Commission, 1990–96

William J. Perry, Senior Fellow
  Member, US Defense Policy Board Advisory Committee, 2007–
  North Korea Policy Coordinator, 1998–1999
  US Secretary of Defense, 1994–97
  Deputy Secretary of Defense, 1993–94
  Under Secretary of Defense for Research and Engineering, 1977–81

Paul Peterson, Senior Fellow
  Member, Independent Review Panel for the National Assessment of Title I,
  US Department of Education, 2002–07

John Raisian, Tad and Dianne Taube Director of the Hoover Institution
  and Senior Fellow
  Member, House Republican Policy Committee Congressional Policy Advisory
  Board, 1998–2001
  Executive Director, President’s Task Force on Food Assistance, 1983–84
  Director of Research and Technical Support, US Department of Labor, 1981–84

Rita Ricardo-Campbell, Senior Fellow, Emerita
  Member, President’s Committee on the National Medal of Science, 1988–94
  Member, National Council on the Humanities, 1982–88
  Member, President’s Economic Policy Advisory Board, 1981–89
Selected Federal Government Service by Hoover Fellows

(continued)

**Condoleezza Rice**, Thomas and Barbara Stephenson Senior Fellow on Public Policy
US Secretary of State, 2005–09
Assistant to the President for National Security Affairs, 2001–2005
Senior Director, Soviet and East European Affairs, National Security Council,
and Special Assistant to the President for National Security Affairs, 1989–91
Special Assistant to the Joint Chiefs of Staff, 1986–87

**Peter Robinson**, Research Fellow
Special Assistant and Speechwriter to President Ronald Reagan, 1983–88
Chief Speechwriter to Vice President George Bush, 1982–83

**Henry S. Rowen**, Senior Fellow
Member, Commission on Intelligence Capabilities regarding Weapons of Mass Destruction, 2004–05
Member, US Defense Policy Board Advisory Committee, 2002–07
Chairman, National Intelligence Council, 1981–83
Assistant Director, US Bureau of the Budget, 1965–66

**Kori Schake**, Research Fellow
Deputy Director, Policy Planning Staff, US Department of State, 2008–09
Director for Defense Strategy and Requirements, National Security Council, 2000–04

**Peter F. Schweizer**, Research Fellow
Member, Ultraterrorism Study Group, Sandia National Laboratory, 1999–2001

**John B. Shoven**, Buzz and Barbara McCoy Senior Fellow
Consultant, US Treasury Department, 1975–88

**George P. Shultz**, Thomas W. and Susan B. Ford Distinguished Fellow
Member, US Defense Policy Board Advisory Committee, 2002–08
Member, House Republican Policy Committee Congressional Policy Advisory Board, 1998–2001
US Secretary of State, 1982–89
US Secretary of the Treasury, 1972–74
Director, Office of Management and Budget, 1970–72
US Secretary of Labor, 1969–70
Kiron K. Skinner, W. Glenn Campbell Research Fellow
  Member, Chief of Naval Operations Executive Panel, 2004–
  Member, National Security Education Board, 2005–10
  Member, US Defense Policy Board Advisory Committee, 2002–07

Abraham D. Sofaer, George P. Shultz Senior Fellow in Foreign Policy
  and National Security Affairs
  Legal Adviser, US Department of State, 1985–90
  US District Judge, Southern District of New York, 1979–85

Thomas Sowell, Rose and Milton Friedman Senior Fellow on Public Policy
  Member, President’s Economic Policy Advisory Board, 1981

Richard F. Staar, Senior Fellow
  US Ambassador, Mutual and Balanced Force Reduction Negotiations, Vienna, Austria, 1981–83

John B. Taylor, George P. Shultz Senior Fellow in Economics
  Undersecretary for International Affairs, U.S. Department of the Treasury, 2001–05
  Member, House Republican Policy Committee Congressional Policy Advisory Board, 1998–2001
  Member, President’s Council of Economic Advisers, 1989–91
  Senior Staff Economist, President’s Council of Economic Advisers, 1976–77

Herbert Walberg, Distinguished Visiting Fellow
  Member, National Board for Education Sciences, 2004–08

Kevin M. Warsh, Distinguished Visiting Fellow
  Member, Board of Governors, Federal Reserve System, 2006–2011
  Special Assistant to the President for Economic Policy and Executive Secretary of the White House National Economic Council, 2002–06

Amy B. Zegart, Senior Fellow
  Member, FBI Intelligence Analysts Association Advisory Board, 2010–
  Member, National Academy of Science Committee on Behavioral and Social Science
  Research Project on Improving National Intelligence (sponsored by the Office of the Director of National Intelligence), 2009–
1. The act of getting or acquiring something, such as the act or process of gaining skill, knowledge, etc.
Hoover’s Library and Archives comprise one of the world’s largest private collections of documents detailing twentieth-century political history. As an active collector of scholarly materials, Hoover has acquired the following significant collections since July 2010.

**NORTH AMERICAN COLLECTIONS**

Papers of William Casey, director of the Central Intelligence Agency and chairman of the Securities and Exchange Commission, including unclassified official documents and unofficial correspondence that reflect formulation of government policy during the Nixon, Ford, and Reagan administrations in which he served.

Records of Young Americans for Freedom, the organization William F. Buckley Jr. founded in 1960 to pursue conservative and libertarian causes on US college campuses.

A substantial increment to the papers of the Mont Pèlerin Society, an international association of primarily libertarian economists and intellectuals, consisting of material from the 1970s through the first decade of the 2000s.


Papers of Jacquelin Hume, a Hoover Institution overseer, adviser to Ronald Reagan, and California businessman, containing correspondence, memoranda, reports, financial records, and fund-raising information related to Reagan’s gubernatorial and presidential election campaigns.

Papers of William O. Doub, who served on the Atomic Energy Commission and was an influential member of the Maryland Republican Party during Spiro Agnew’s gubernatorial years.
Foreign policy interviews conducted by *Los Angeles Times* correspondent James Mann on US-China relations, the history of George W. Bush’s war cabinet, and the end of the Cold War; subjects include Hoover fellows William Perry, Condoleezza Rice, and George Shultz, among many others.

Papers of Eunice Burton Armstrong, an activist involved with the isolationist America First Committee for which Charles Lindbergh was a spokesman.

Papers of US diplomats Joseph Mendenhall and Gerald Drew: Ambassador Mendenhall was a career diplomat in the US Foreign Service who was posted in Laos and South Vietnam in the early and mid-1960s; his collection contains detailed correspondence describing his work and conditions during the escalation of the war in Indochina; Drew was an American diplomat who was present at the founding conference of the United Nations in San Francisco in 1945.

A collection of thirty-four photographic portraits of royalty, heads of state, diplomats, military leaders, and literary figures shot by Bern Schwartz; included are portraits of Hoover fellow and British prime minister Margaret Thatcher, US secretary of state Henry Kissinger, four Israeli prime ministers, and Lord Mountbatten.
LATIN AMERICAN COLLECTIONS

Collection of Earl E. T. Smith, the last US ambassador to pre-Castro Cuba, including eyewitness accounts of the collapse of the Batista government and the ascendancy of Fidel Castro

Interviews with survivors of the Cuban conflict documenting the long but largely ignored anti-Castro guerrilla war from 1959 to 1966

Interviews with Arnold C. Harberger, the intellectual father of many of the Latin American economists of the past half century who promoted markets throughout that region; interviews and other materials documenting the market reforms undertaken during the 1970s and 1980s in Chile were added to the Chicago Boys and Latin American Market Reformers collections

Autobiography of Abimael Guzmán Reynoso, the founder of Peru’s Maoist Sendero Luminoso (Shining Path) guerrillas, titled De puño y letra (Fist and Word); only three copies of this fugitive document are believed to have survived in the West; additional materials on Peru’s Maoist Shining Path guerrillas include copies of thousands of documents from the 2005–6 retrials of Shining Path leaders who were sentenced to life in prison for terrorism, murder, and other crimes; Hoover is the only repository of these materials outside Peru

Materials from Juan Atilio Bramuglia, who served as Juan Peron’s foreign minister and representative to the United Nations, including correspondence between Bramuglia and President Juan and First Lady Eva Peron

Personal archive of Colonel Enrique Bermudez Varela, the founder and for ten years the top military commander of the Nicaraguan contras, dating from 1979 to 1990, and collection of letters written to imprisoned contra Carlos...
Fonseca Amador from his wife, Maria Haydee-Teran, while he was being held in Costa Rica in 1969 and 1970

**EAST AND CENTRAL EUROPEAN COLLECTIONS**

More than two hundred letters (late 1970s –89) of Vaclav Havel, a dissident, human rights activist, and political figure, prominently involved in Czechoslovakia’s Prague Spring and Velvet Revolution who served as the Czech Republic’s first president; also includes Havel’s video and voice recordings.

Collection of Serbian dissident writer Mihajlo Mihajlov, a human rights activist during the rule of Marshal Tito in Yugoslavia whose efforts landed him in prison several times during the 1960s and 1970s; included are his correspondence from prison, material from his career with Radio Free Europe, and manuscripts of his essays and books; papers of Yugoslav human rights activist Rusko Matulić, cochair with Mihajlov of the Committee to Aid Democratic Dissidents in Yugoslavia.

Papers of Polish general Zygmunt Berling, a decorated veteran of the Polish war of independence and the Polish-Bolshevik war of 1920; collection provides insight into the role of Polish forces fighting the Germans in World War II.

Papers of Polish émigré journalist Andrzej Pomian, a ranking officer in the Information and Propaganda Bureau of Poland’s clandestine Home Army, the largest underground organization in Nazi-occupied Europe, who later worked for many years for Radio Free Europe.
Papers of Alfred Bilyk, the last Polish provincial governor of Lwów (now Lviv); realizing that his beloved city was lost to the Soviets, he committed suicide in the final days of Poland’s struggle against the Nazi and Soviet invaders.

Papers of Michael Glaser, a Polish émigré who left Poland in 1939, served as a diplomatic courier for the Polish government in exile, and worked on projects to benefit Jewish refugees both during the war and in the immediate postwar years.

ASA N COL ECTION

Photos, photo negatives, accompanying narrative accounts of the Chinese revolution, and letters that provide remarkable images of the fall of Purple Mountain in Nanjing and related events in 1911, from the family of James Benjamin Webster, a missionary, educator, and Red Cross worker who was based in Shanghai from the early years of the twentieth century through 1911; diaries and Shoah Foundation oral history interview of Fred Marcus, providing a vivid picture of the unfamiliar and challenging environment fifteen-year-old Marcus faced when he arrived in Shanghai, a refugee of Nazi Germany; some twenty thousand European refugees shared his fate.

Personal diaries of General Huang Jie, who fought in the Sino-Japanese War and World War II, served as commander of the Chinese Army, commander of the Taiwan Garrison Army, governor of Taiwan, and Taiwanese minister of defense.

Papers of Xu Daolin, a distinguished legal scholar who served as Chiang Kai-shek’s personal adviser as well as tutor to the generalissimo’s son, future Taiwanese president Chiang Ching-kuo.
Iranian opposition literature from the 1970s and 1980s assembled by Parviz Shokat, an émigré from Iran who settled in Berkeley in the early 1970s, including hard-to-find newspapers, pamphlets, brochures, and other materials produced by a variety of groups that opposed the shah’s rule

Roger Mansell’s files on the fates of Allied prisoners held by the Japanese during the war; contains original source material and hard-to-find information on the Japanese prisoner-of-war camps; Renee Ream’s materials, including oral histories and unpublished memoirs of those who survived Japanese labor camps in the Philippines from 1941 to 1945

Papers of Ken Kantor, NBC radio war correspondent and Bob Hope’s publicist, primarily relating to his time in Japan and Korea; include photos of Kantor with Hope and other celebrities at USO performances during the Korean War

Kuomintang (Chinese Nationalist Party) records, including personal correspondence, memoranda, telegrams, speeches, and photographs of Chiang Kai-shek from the 1920s through the 1960s

Material on Nym Wales (née Helen Foster, the wife of Edgar Snow), an American journalist who reported from China in the 1930s and commented on Chinese politics until her death in 1997

An addition to psychologist Ivan London’s collection on Communist China during the Cultural Revolution; includes original interview notes with Chinese who had fled China during the anti-rightist campaign and the Cultural Revolution
RUSSIAN/CIS COLLECTIONS

Papers of Major-General Nikolai D. Zarin, an officer of the Imperial Russian Army in World War I, including his nine-volume diary of his wartime experiences, from the first day of mobilization and early battles in East Prussia to the situation in Petrograd in January 1918.

Papers of Aleksandr Maslov, sometimes referred to as the “Shanghai Schindler”; was vice president of an association of Russian émigrés in Shanghai in the 1940s that helped both ethnic Russians and Russian-speaking Jews escape the onward movements of Chinese and Soviet Communists.

Letters from some two thousand young Soviets responding to California high school student H. Lucas Ginn, who in 1989 wrote to a Soviet magazine seeking a Soviet pen pal.

Raw footage from The Age of Delirium, a two-hour film documentary based on former Hoover fellow David Satter’s book of the same name, commemorating the twentieth anniversary of the fall of the Soviet Union.

Microfilm increments to the Lithuanian KGB collection, which now contains more than one million images.

Material from the Georgian Republic, including unique photos of Nikita Khrushchev and other Soviet leaders.

Political periodicals, mainly communist and socialist, from various geographic regions of the Ukraine, as well as from Moldova, Transnistria, and Belarus.
WESTERN EUROPEAN COLLECTIONS

Papers of Malcolm Muggeridge, a British writer and intellectual who was a favorite guest on Firing Line, appearing fifteen times between 1968 and 1986

Diary, correspondence, reports, and photographs of Charles Nelson Leach, MD, a US doctor who accompanied President Herbert Hoover in postwar Europe in 1919, adding depth to two of Hoover’s oldest collections: those of the American Relief Administration and the Commission for Relief in Belgium

Papers of Adolf Kurtz, a German theologian who belonged to the opposition Confessing Church during the Third Reich, documenting his work on behalf of German Jews and other persecuted groups during World War II, many of whom he helped escape from Germany; the Oscar Meyer collection, documenting events in World War I and during and after the Third Reich, containing correspondence from key figures in the liberal political movement of the early twentieth century, which evolved into today’s Free Democratic Party

Letters from Austrian-born political scientist Eric Voegelin to his wife between World War II and the mid-1970s

Political posters, pamphlets, and ephemera from several German groups (including the Social Democratic Party) opposed to extreme right-wing protests and neo-Nazis

Posters, brochures, and other ephemera documenting political parties and movements in France, Germany, and Turkey
1. Overview of the way an institution acquires, uses, expends, and manages money
## Financial Review

### Funding Sources, Base Budget, 2010–11 (in millions)

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Expendable gifts from Hoover supporters</td>
<td>$18.185</td>
</tr>
<tr>
<td>Hoover endowment payout</td>
<td>$18.457</td>
</tr>
<tr>
<td>Sales of publications and miscellaneous income</td>
<td>$0.775</td>
</tr>
<tr>
<td>Stanford University funds for the library and archives</td>
<td>$0.590</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$38.007</strong></td>
</tr>
</tbody>
</table>

### Expenditures, Base Budget, 2010–11 (in millions)

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Research and scholarly initiatives</td>
<td>$17.953</td>
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<tr>
<td>Library and archives operations and acquisitions</td>
<td>$4.918</td>
</tr>
<tr>
<td>Development, public affairs, and communications</td>
<td>$8.380</td>
</tr>
<tr>
<td>Administration, facilities, computer services</td>
<td>$4.467</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$35.718</strong></td>
</tr>
</tbody>
</table>
Funding Sources, Base Budget, 2010–11
(in millions of dollars and percent)
TOTAL: $38.007 million

- Hoover endowment payout: $18,457 (49%)
- Expendable gifts from Hoover supporters: $18,185 (48%)
- Stanford University funds for the library and archives: $0.590 (1%)
- Sales of publications and miscellaneous income: $0.775 (2%)
- Research and scholarly initiatives: $17.953 (50%)
- Library and archives operations and acquisitions: $4.918 (14%)
- Development, public affairs, and communications: $8.380 (23%)
- Administration, facilities, computer services: $4.467 (13%)

Budget Expenditures, Base Budget, 2010–11
(in millions of dollars and percent)
TOTAL: $35.718 million

- Hoover endowment payout: $18,457 (49%)
- Expendable gifts from Hoover supporters: $18,185 (48%)
- Stanford University funds for the library and archives: $0.590 (1%)
- Sales of publications and miscellaneous income: $0.775 (2%)
- Research and scholarly initiatives: $17.953 (50%)
- Library and archives operations and acquisitions: $4.918 (14%)
- Development, public affairs, and communications: $8.380 (23%)
- Administration, facilities, computer services: $4.467 (13%)
Scholarship $n.$

1. A source of knowledge and learning: *drawing on the scholarship of the fellows*
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