THE ARSENAL OF DEMOCRACY

TECHNOLOGY, INDUSTRY, AND DETERRENCE
IN AN AGE OF HARD CHOICES



EYCK FREYMANN HARRY HALEM

FOREWORD BY ADMIRAL JAMES O. ELLIS JR., USN (RET.), AND NIALL FERGUSON

ABOUT THE AUTHORS

Eyck Freymann is a Hoover Fellow at Stanford University and a non-resident research fellow at the China Maritime Studies Institute, US Naval War College. He researches US-China strategic competition, deterrence, and the impact of emerging technologies on military and economic power.

He is the author of *One Belt One Road: Chinese Power Meets the World*, which is assigned on undergraduate and graduate syllabi at schools including Harvard, Cambridge, Columbia, and Peking Universities. He comments occasionally in the media on national security issues of bipartisan concern. His essays have appeared in *The Wall Street Journal*, *The New York Times*, *Foreign Affairs*, *The Economist*, *The Atlantic*, *War on the Rocks*, and *Foreign Policy*.

Before joining Hoover, Freymann held postdoctoral fellowships at the Harvard Kennedy School and the Columbia University School of International and Public Affairs. He earned his doctorate in China studies from Balliol College, University of Oxford; an MPhil in China studies from the University of Cambridge, where he was a Henry Scholar; an MA in China studies from Harvard University; and a BA cum laude with highest honors in East Asian history from Harvard College. During his studies, he was a research assistant to

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Harry Halem is senior fellow at the Yorktown Institute and senior research fellow at Policy Exchange. His research sits at the intersection of defense technology, the defense industry, and operational thought.

Based in Europe, he has conducted extensive tactical and operational research on unmanned systems and military evolution during the Russia-Ukraine war and conflicts in the Middle East, along with European and North American defense industrial evolution since 2021. His research and writing has appeared in *War on the Rocks, The Wall Street Journal, National Review*, and *Parameters*, the journal of the US Army War College.

Halem holds an MA in philosophy and international relations from the University of St Andrews and an MSc in political theory from the London School of Economics (LSE). He is also a PhD candidate at the LSE, researching the intersection between operational art and alliance behavior. Halem was a Black Sea State Department Title VIII Fellow at the Middle East Institute in 2024.